

## Case study: Performance Brakes

Let's look at an example of how rates can significantly affect your profit margin.

Performance Brakes is a UK-based manufacturer of brake components, and exports overseas. Its US client confirms a purchase order of \$382,000

On 10 July, the day the purchase order is agreed, the exchange rate GBP/USD is 1.5378 (\$382,000 = £248,406.81).

## 1. Choose certainty

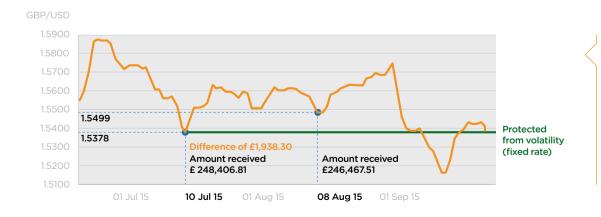
Performance Brakes raises an invoice for US\$382,000 at the same time as the order is received, and books a forward contract to guarantee the rate of 1.53 for settlement in 30 days.

This secures the value and the company knows exactly how much to expect in its account in 30 days' time while being protected against any currency market fluctuations.

### OR

## 2. Wait and see

Performance Brakes waits until the end of the 30-day credit term (8 August) to convert the amount, but by then the rate has moved to 1.55 – meaning the value of the purchase order dropped from the original £248,406.81 to £246,467.51, causing a loss of £1,938.30 and leaving itself vulnerable to market volatility.



Forward contracts are for businesses who want more security in their cashflow forecasting and the ability to plan for the long term; it helps them to avoid relying on the chance that markets might move in their favour at the right time.



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